



CHARLOTTE

December 18, 2007

Mr. Michael Locklear
All Points Waste Services, Inc.
PO Box 2458
Indian Trail, NC 28079

Letter of MWBE Certification

Vendor #: 8044

Valid Until: December 18, 2010

Congratulations! Your firm is now certified as a Minority or Women Owned Business Enterprise (MWBE) with the City of Charlotte.

Your firm will be included on the next update of the City's Vendor List. To ensure that your contact information is always current, immediately notify the Small Business Development Program if any changes occur such as address, telephone number, type of services, ownership or control.

This certification is not a guarantee of doing business with the City therefore you must continue to market your business. If you need assistance in your efforts to conduct business with the City, please do not hesitate to contact our office.

As a reminder the City reserves the right to reevaluate your certification eligibility from time to time or when the City determines that such reevaluation is warranted.

Best wishes,

Sean Sarder
Small Business Specialist

cc: File